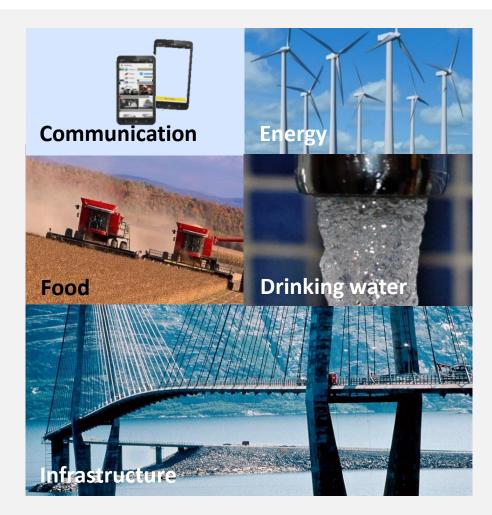


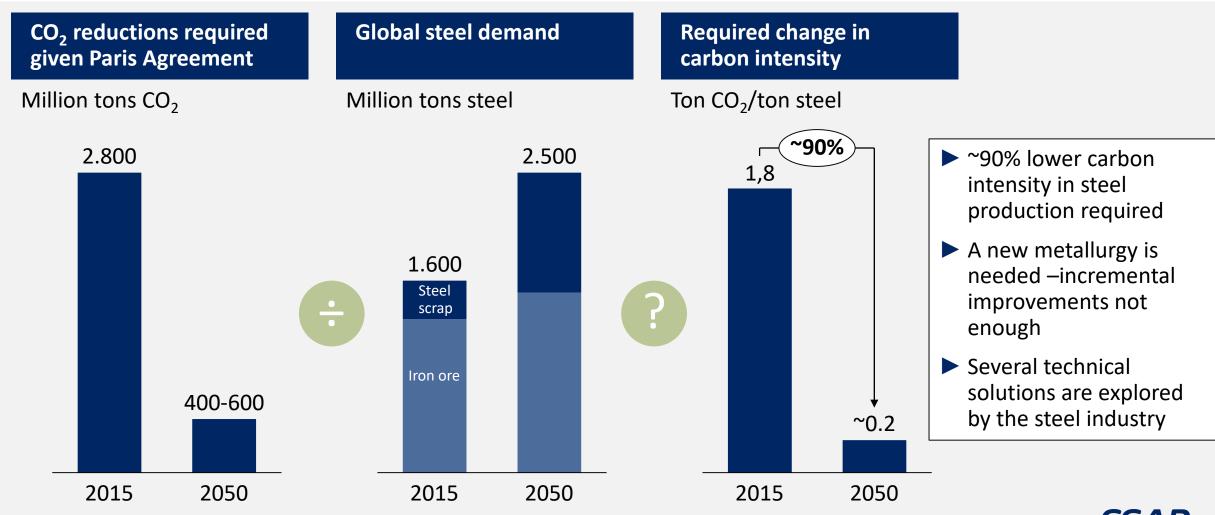
Steel is one of the most important materials

- Critical for society and new infrastructure
- Unique material and available everywhere
- ► 100% recyclable, again and again
- Global steel consumption per capita is foreseen to further increase as more countries modernize
- Current production technology from iron ore emits large amounts of CO₂ into the atmosphere



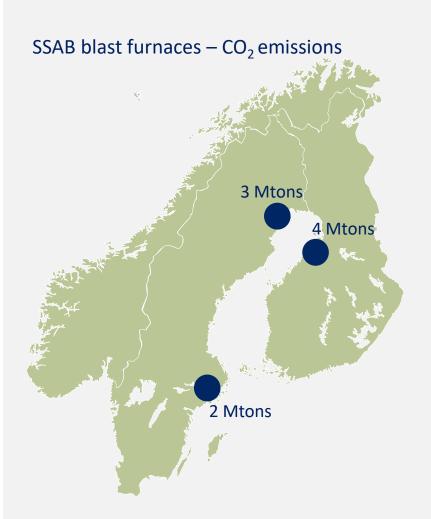


A breakthrough in steelmaking technology is needed



SSAB

HYBRIT – Hydrogen Breakthrough Ironmaking Technology



Background

- SSAB's blast furnaces operate with lowest CO₂ emissions worldwide
- Still SSAB accounts for 10% of Sweden's & 7% of Finland's total CO₂ emissions
- Sweden has a large surplus of fossil-free electricity large potential to build more wind power mills
- ➤ Sweden & Finland world leading R&D competence
- ► Long tradition of cooperation



The aim of the HYBRIT® Initiative

Eliminate CO₂ emissions in the value-chain for iron- and steelmaking by replacing coal with fossil-free electricity and hydrogen

$$+ H + H = + H_{20}$$
 $Fe_{2}O_{3}$
 H_{2}
 Fe
 $H_{2}O$

HYBRIT – a SSAB initiated joint venture with the target to develop the world's first fossil-free steel-making value chain





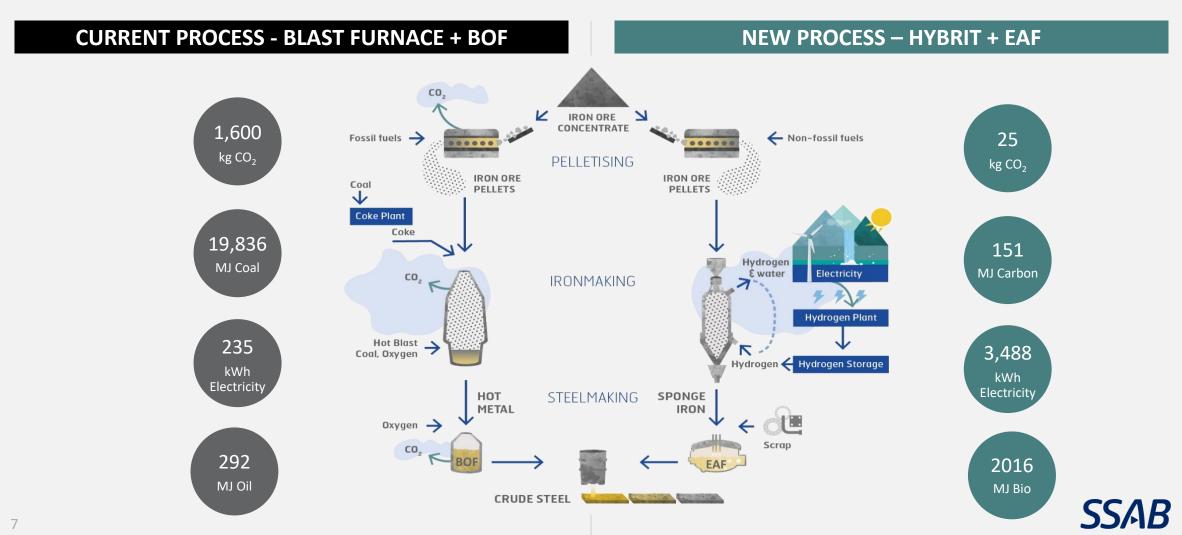
Research funding from:



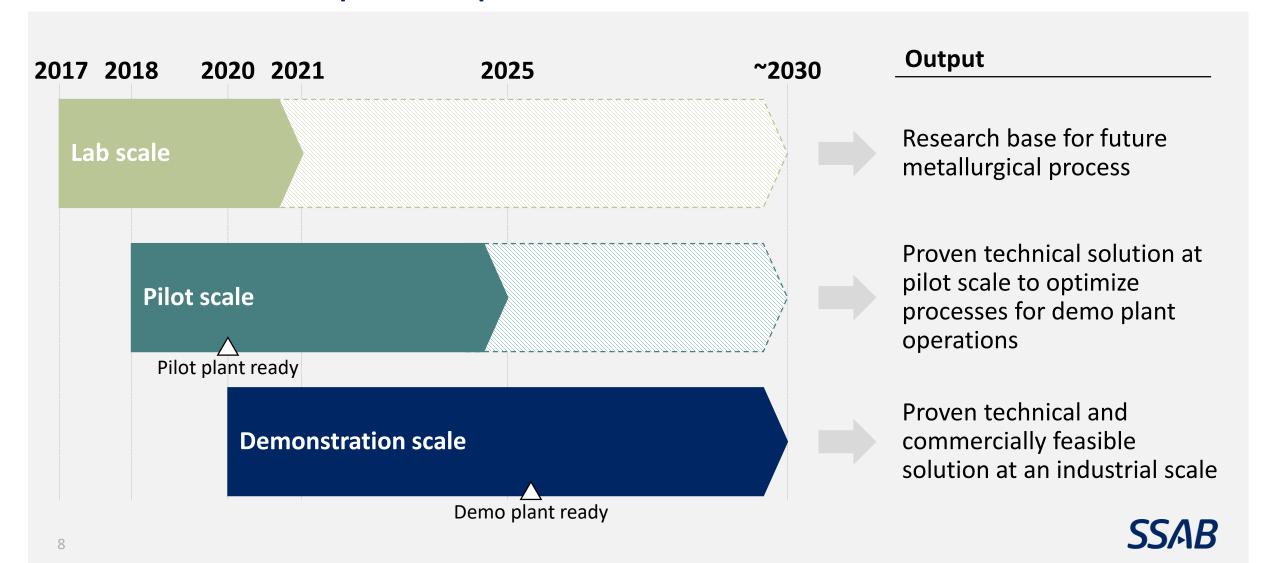
- HYBRIT is a joint venture between SSAB, LKAB and Vattenfall, formed to develop hydrogen-based production of fossil-free sponge iron
 - Initiated by SSAB in 2016, JV company founded 2017
 - Equal ownership stakes of the founding partners
- ► HYBRIT R&D supported by government
 - Funding support so far from Swedish Energy Agency
- In beginning of 2018, decision was made to invest in pilot plant projects based on the HYBRIT Pre-Feasibility Study conclusions



The HYBRIT technology



HYBRIT development phases – to industrial scale



HYBRIT's pilot projects covering the whole value chain

Alternativae heating technique for sintering of pellets



Pellets production with bio-oil



Fossil free heating replacing coal & oil for

sintering of iron ore pellets

Energy storage LRC for hydrogen



Hydrogen storage important component for future electricity grid with more wind/solar

Direct reduction with fossil free hydrogen



H₂ replacing C for iron ore reduction, resulting in H₂O instead of CO₂ Melting of DRI/HBI in EAF



Fossil free melting & refining from iron to steel



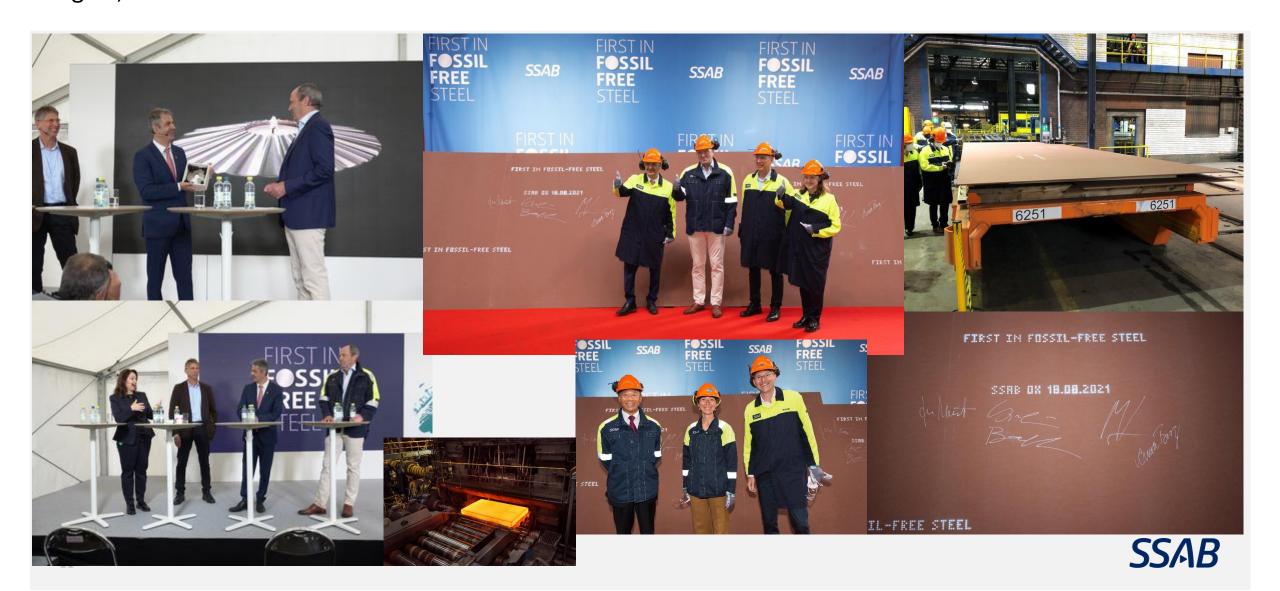
HYBRIT – Successful pilot trial of 100% H₂-reduced DRI/HBI June 21, 2021







SSAB – First pilot delivery of steel made from HYBRIT-DRI/HBI Aug 18, 2021



Volvo launches world's first vehicle using fossil-free steel

Oct 13, 2021 (Tara) in 2022 the A30 truck to NCC







Roadmap launched in 2018

Pre-feasibility Study

Feasibility Study Pilot plant trials

Demonstration
Plant Trials and transformation

2016 – 2017

2018 - 2024

2025 - 2040

2045

2016

Prefeasibility study with support from the Swedish Energy Agency

4-year R&D project with Support from the Swedish Energy Agency

2017

A joint venture company formed between SSAB, LKAB and Vattenfall

2018

Decision for pilot phase with support from the Swedish Energy Agency

2018-2021

Fossil free pellets trials

2020-2024

Hydrogen based reduction and melting trials

2021/22-2024

Hydrogen storage trials

2025

Transformation - BF to EAF at SSAB Oxelösund

2026

Demonstration plant - first fossil free steel on market by 2026

2030-2040

Industrial plants for HYBRIT

2030 - 2040

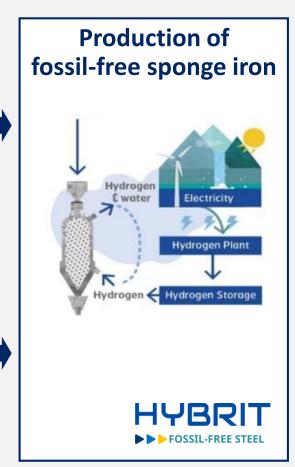
Transformation - BF to EAF at SSAB Raahe & Luleå

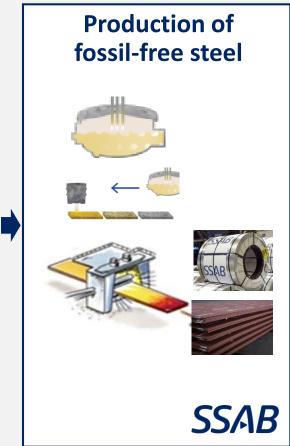
SSAB, LKAB, Vattenfall Fossil-free

Strategic partnerships secures the most cost efficient production from ore to fossil free steel products







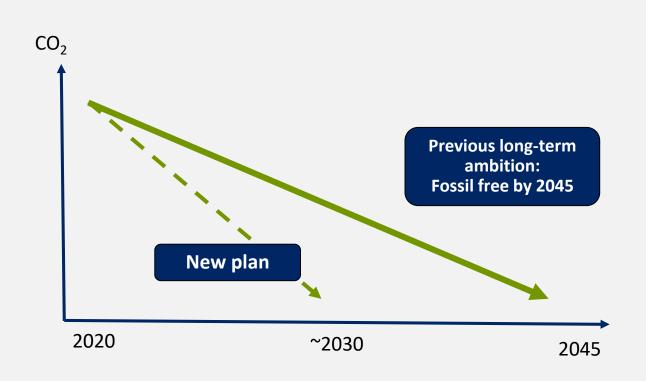






SSAB accelerates the green transition by 15 years: Jan 2022

- Answer to strongly growing demand for fossil-free steel
- Offering our customers to be part of a fossil-free value chain
- Mitigating climate change
 - Contributing to climate targets in Sweden and Finland
 - 8 million tonnes less CO2 emissions per year



^{*}Graph for illustrative purposes



Transformation of the Nordic strip production system

- Expanding product range
 - Grades, dimensions and quality,
 - Keeping current specialty and premium strategy
- Building one mini-mill in Luleå and one in Raahe
 - Both mills to be built fossil-free from start, including power supply
 - Capability to run a flexible load of DRI/HBI and recycled scrap
 - 2.5+ MT each, in line with current capacity
- Complete transformation during the next ~10 years
 - Strategic investment program of SEK ~45bn
 - Ability to fund transition with own cash flow
 - Reduced maintenance capex and modernization needs

A broader offering of fossil-free products

A step change in efficiency and flexibility







A stronger, lighter and more sustainable world